



Ministry
of Defence

Defence Infrastructure Conference 2025

Tuesday 1st July | One Great George Street



An event by:



Media partner:



Title sponsor:



Timetable

08:30	Registration	Exhibition space
09:30	Plenary	Telford Theatre
10:30	Refreshments and networking	Exhibition space
11:00	A presentation by the Minister for Defence Procurement and Industry	Telford Theatre
11:30	Recapitalising the Defence Estate	Telford Theatre
12:00	Reimagining Defence Infrastructure	Telford Theatre
12:30	Lunch and networking	Exhibition space
13:20	Technology and Innovation	Telford Theatre
13:50	HM Government Infrastructure Strategy	Telford Theatre
14:20	Defence: Sustainability as a competitive advantage	Telford Theatre
14:50	Refreshments and networking	Exhibition space
15:15	How to develop land to enable organisations and their capabilities	Telford Theatre
15:45	Interview with Permanent Secretary for MOD	Telford Theatre
16:15	Chair's closing remarks	Telford Theatre
16:20	Drinks reception	Kendal's Bar, Lower Ground Floor
17:20	Conference close	

Welcome

#DefenceInfrastructure25



An event by:

Public Sector Connect
Lockside Mill
St Martins Road
Marple
SK6 7BZ

0161 482 7850
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www.publicsectorconnect.org

All details in this conference brochure were considered to be correct at time of publication. The organisers reserve the right to change or cancel any details. Whilst every care is taken to ensure that all published information is accurate, Public Sector Connect accept no responsibility for any errors or omissions.

Dear Delegates,

It is a great pleasure to welcome you to the inaugural *Defence Infrastructure Conference 2025*, hosted at the prestigious One Great George Street in the heart of Westminster. This landmark event brings together senior professionals from across the Ministry of Defence, Central Government, and industry to explore the critical role of infrastructure in enabling military capability and supporting the UK's strategic ambitions.

The Strategic Defence Review makes clear that infrastructure is a Defence priority, and the centrality of infrastructure to Defence outcomes across all areas of Defence. As Defence embarks on the largest renewal of its infrastructure in a generation, this conference provides a unique opportunity to engage with thought leaders, policymakers, and innovators. Together, we will examine the challenges and opportunities of modernising the defence estate, from sustainable development and cutting-edge technology to innovative funding models and strategic resilience.

The day promises a rich programme of keynote speeches, panel discussions, and networking opportunities, culminating in a drinks reception to continue the conversation. We encourage you to share your insights, exchange ideas, and collaborate with peers as we work towards delivering infrastructure that underpins the operational effectiveness of our armed forces and contributes to the UK's prosperity.

Thank you for joining us for this exciting event. We look forward to an inspiring and productive day together.

Forthcoming events from Public Sector Connect:

Government Property Strategy Autumn Update 2025 – Wednesday 10th September, thestudio, Manchester

NHS Property 2025 – Wednesday 5th November, One Great George Street, Westminster

Digitech 2025 – Tuesday 9th December, Manchester Central

Government Property 2026 – Wednesday 4th February, QEII Centre, Westminster



Chair:
Tim Burke
Editor, Estates Gazette

Tim Burke joined Estates Gazette as deputy editor in July 2019, before which he was property editor at Financial News, a Dow Jones publication.



Nora Taylor
Places Client Development
Director, Arcadis

Nora leads client development across the Places business at Arcadis, which focuses on built assets where people live, work, and play. Her team operates across four key market sectors: Technology, Industrial Manufacturing, Property & Investment, and Government, including Defence & Security.

Starting her career as a cost manager with both main and sub-contractors, Nora transitioned to consulting, where she delivered advisory, programme management, and commercial services to clients in buildings, water and transport. Drawing on this diverse background, she is dedicated to shaping Arcadis' services to meet clients' evolving needs with innovative solutions, including in Defence & Security where she has been helped leverage Arcadis' cross-industry, multi-disciplinary experience to respond to the challenges facing Front Line Commands. Combining technical expertise and strategic leadership, she plays a leading role in driving Arcadis' mission to improve quality of life.

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Nora is presenting:

The Forgotten DLOD? Why Infrastructure Matters in Modern Defence Strategy

Within the UK Ministry of Defence's capability framework, infrastructure remains the often-overlooked Defence Line of Development (DLoD), despite being foundational to military effectiveness. This plenary session will delve into the critical role infrastructure plays in supporting the other DLoDs—training, equipment, personnel, and more. By recognizing infrastructure as a core element, the Ministry of Defence can enhance operational readiness, resilience, and sustainability across all defence sectors. Join us to explore strategic approaches to reintegrate infrastructure into capability planning, ensuring it supports emerging technologies and future operational demands, while fostering collaboration and innovation.



Sherin Aminossehe

Director of Infrastructure,
UK Ministry of Defence

Sherin became the Ministry of Defence's first Director of Infrastructure in August 2019, responsible for the strategic oversight of both global and domestic infrastructure and the

Defence Estate Optimisation Portfolio worth over £5bn. She is also currently the MOD Race Champion, where her aim is to promote and champion ethnic diversity in the department, supporting colleagues from different backgrounds.

Previously she was Head of Commercial Office business at Lendlease, where she was responsible for a range of regeneration projects, including the office and leisure components of International Quarter London in Stratford, Silvertown and Euston, with a gross development value of over £5bn. She also led the company's social impact strategy. In Whitehall, she held the dual role of Head of Government Property Unit and Head of Property Profession and Function for the Civil Service. She led, devised and executed the property strategy for government, looking at how they could use their portfolios effectively to create growth as well as saving over £1bn in running costs and £3.6bn in capital receipts. Through the creation of the One Public Estate programme, she has also been a strong part of the Government's social change agenda with a particular focus on creating more homes and jobs.

Sherin is an architect by background and has led large scale infrastructure and regeneration projects around the globe. She is a trustee of the Imperial War Museum and has won the Asian Women of Achievement Awards in the inaugural Real Estate, Infrastructure and Construction Category. She has been in the Property Week Power 100, 40 under 40 and Bisnow's 51 Most Influential Women in UK Real Estate. Recently she was awarded an honorary doctorate from UCEM for contributions to the built environment.

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Sherin is presenting:

Introduction to Defence Infrastructure



Keynote: Vice Adm Andy Kyte

Chief of Defence Logistics
and Support (CDLS)

Vice Admiral Andy Kyte was appointed as the Chief of Defence Logistics and Support (CDLS) with effect from September 2023. He is

responsible for developing and overseeing the implementation of a cross-cutting, pan-Defence strategy for Support, a c. £16-billion/annum enterprise covering every facet of Logistics, Engineering and Equipment Support.

A career logistician, he has over 38 years' service, including operational tours in Northern Ireland, the Arabian Gulf and Afghanistan. Previous appointments include Head of Defence Logistic Operations and Command of the High Readiness Joint Force Logistic HQ. In 2018 he was appointed as the 2* Assistant Chief of the Defence Staff (ACDS) (Support Operations) where he was responsible for the provision of strategic level policy, planning and direction in support of current and contingent operations. His tenure was dominated by the Support challenges created by BREXIT, COVID and the Russian invasion of Ukraine. Prior to assuming the post of CDLS he led a study for the Chief of the Defence Staff (CDS), focused on increasing Defence outputs.

Andy is a graduate of the Higher Command and Staff Course and the London Business School. He holds an MA in Defence Studies and is a Fellow of the Chartered Institute of Logistics and Transport. He was appointed a Companion of the Bath in the 2020 New Year's Honours List for leadership of Defence's response to the COVID pandemic. He is the Chair of the Association of Royal Navy Officers, and its sister organisation, the Royal Navy Officers Charity.

Sessions

11:00



Rt Hon Maria Eagle MP

Minister for Defence Procurement and Industry

Maria Eagle is a British Labour Party politician who has served as Minister of State for Defence Procurement and Industry in the Ministry of Defence since July 2024. She has been Member of Parliament (MP) for Garston and Halewood, now Liverpool Garston, since 1997.

Under Tony Blair, Eagle was a junior minister at the Department for Work and Pensions, Department for Education and Skills and Northern Ireland Office. She was Minister of State at the Ministry of Justice and Government Equalities Office under Gordon Brown.

Following the 2010 general election, Eagle became Shadow Solicitor General for England and Wales. She served in the Shadow cabinet as Shadow Transport Secretary, Shadow Environment, Food and Rural Affairs Secretary, Shadow Defence Secretary and finally Shadow Culture, Media and Sport Secretary. She returned to the frontbench as Shadow Minister for Procurement in 2023.

11:30 Recapitalising the Defence Estate

- ▶ Jayne Dale, Senior Director – Defence, Arcadis
- ▶ Julia Prescott, Deputy Chair, National Infrastructure Commission
- ▶ Alexis Field, MPP NADES Programme Director, Defence Infrastructure Organisation
- ▶ Dr Elizabeth Newman-Earl, Founder & CEO, e50K
- ▶ Nigel Herbert, Head of Practice – Asset Optimisation, Arcadis

This Defence Infrastructure panel will examine how to introduce new funding models to modernise the defence estate. Discussions will focus on leveraging public-private partnerships, alternative investment strategies, and collaborative financing to address aging facilities, support sustainability, enhance personnel welfare, and ensure defence infrastructure meets current and future operational demands efficiently.

12:00 Reimagining Defence Infrastructure

- ▶ Andrew Bannister, National Key Accounts Manager, SCAPE
- ▶ Dr Ann Bicknell, Senior People and Organisations Consultant, Arup
- ▶ James Davis, Managing Director, KBS Maritime
- ▶ Ian Greenlees OBE, Infrastructure Leadership Advisor

The Government is committed to increasing defence spending to 2.5% of GDP by 2027, and SDR25 sets out ambitious plans for new defence programmes. Present-day defence infrastructure procurement and project management is characterised by risk mitigation, linear governance, adherence to procedure at the expense of delivery, and limited and often late short-term investment. How can we re-balance this to align projects with outcomes, while supporting a declining client-resource skill base? Defence Reform is well placed to enable and lead a transformational approach to national infrastructure delivery this year. Join us to discuss what it truly takes to make it an Engine for Growth.

12.30 Lunch and networking

13.20 Technology and Innovation

- ▶ Nigel Ward, Head, Defence Estate Optimisation Portfolio, Military Strategic HQ
- ▶ Warren Webster, Programme Director (Army), Defence Infrastructure Organisation
- ▶ Andrea Nixon, Head of Capability, Defence Infrastructure Organisation

Panel members will set out key infrastructure technology, collaboration and innovation approaches in their respective areas, and how this helps to deliver vital defence infrastructure. Panel members are keen to hear your views and approaches and share your learning.

13.50 HM Government Infrastructure Strategy

- ▶ Alison Baptiste, Director of Public and Security Services, NISTA

Alison will provide an overview of HMG's 10 year infrastructure strategy (detail to depend on publication ahead of conference), what it does, and how it relates to Defence. Alison will then hold a Q&A session and is keen to hear from you.

14.20 Defence: Sustainability as a competitive advantage

- ▶ Dr Deborah Allen, Group Director – Climate, Environment & Infrastructure, BAE
- ▶ Dr Sarah Ashbridge, Director – Research and Engagement, SA Consultancy
- ▶ James Clare, Director of Climate Change and Sustainability, MOD
- ▶ Helena Rivers, Energy Transition Lead – EURI, AECOM

This panel will examine how sustainability and resilience are being embedded as core components of defence capability across infrastructure and estates. Building on RUSI's Defence: Sustainability as a Competitive Advantage roundtable series and the Strategic Defence Review 2025, the session will explore how sustainability is no longer viewed solely through an environmental lens, but as a strategic enabler of operational effectiveness and military agility. With perspectives from both government and industry, the discussion will reflect on progress to date, highlight emerging expectations, and consider how the sector can begin implementing these ambitions to deliver infrastructure that is both sustainable and resilient in the face of future challenges.

14.50 Refreshments and networking

Sessions

15.15 How to develop land to enable organisations and their capabilities

- ▶ Maj Gen Richard Clements CBE, Director – Army Basing and Infrastructure, British Army
- ▶ Maj Gen Andy Sturrock, Director of Strategy and Plans, Defence Infrastructure Organisation
- ▶ Air Cdre Paul Yates, Deputy Director – Infrastructure, Military Strategic HQ

Panel members will share views from their respective areas on the role that land and infrastructure development plays in unlocking the potential of their organisation, and how this enables Defence capabilities. Panel members are keen to hear your views and approaches and share your learning.

15:45



Interview with MOD Permanent Secretary David Williams

David Williams was appointed as MOD Permanent Secretary in April 2021. He was appointed Second Permanent Secretary for the duration of the coronavirus (COVID-19) situation in March 2020.

David was appointed as Director General of Finance at the Department of Health on 16 March 2015. The role became Director General of Finance and Group Operations in July 2016.

Previously he was Director General of Finance at the Ministry of Defence (MOD) where he has held a number of senior posts including: Director Financial Management, Director Equipment Resources and Director Financial Planning & Security.

- ▶ With Sherin Aminossehe, Director of Infrastructure, MOD
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16.15 Chair's closing remarks

16.20 Drinks reception Kendal's Bar, lower ground floor

17.20 Conference close



Join us for the end of conference drinks reception
at Kendal's Bar, lower ground floor.
Kindly sponsored by Mitie.



Delivering Defence Infrastructure for a Resilient Future

Arcadis is proud to serve as the title sponsor of the Defence Infrastructure Conference 2025.

As a leading global partner driving some of the most transformative projects of our time, we help clients make sustainable choices by combining digital innovation, human expertise, and future-focused skills across defence, environment, transport, and infrastructure sectors.

Taking design, engineering, architecture and consultancy to the next level, we use data-driven insights to co-create environments that reflect our clients' business and stakeholder needs. With over 35,000 people, we unite global expertise to tackle challenges like climate resilience, energy security and diversification, improving quality of life through our presence in 30+ countries.

We are proud to work with our clients to deliver exceptional and sustainable outcomes, that lead to a better quality of life across the defence sector.

As a commitment to our 'people first' stance, we specialise in creating sustainable, resilient, modern, and adaptable infrastructure, enabling UK's defence to deliver military capability, force generation, and force projection.

From modernizing military bases and specialist facilities to delivering innovative accommodation and headquarters, by creating solutions that grow and adapt, Arcadis brings expertise to support the UK's defence ambitions.

We address challenges across the sector including aging infrastructure, budget management, and evolving operational needs through cutting-edge technology, digital solutions, and data-driven decision-making.

Our work spans:

- **Military Accommodation:** Delivering high-quality living spaces designed to enhance welfare and morale
- **Specialist Facilities:** Developing cutting-edge spaces like hangars, training centres, and logistics hubs to enable force generation and projection
- **Surplus Land Transformation:** Unlocking surplus land for housing, retail, energy, and community development, promoting UK prosperity
- **Sustainability and Net Zero:** Aligning projects with the Ministry of Defence's environmental goals and the UK Government's Plan for Change.

We believe partnerships are key to delivering successful defence infrastructure. Arcadis works closely with government agencies, military leaders, and industry partners to tailor solutions to the unique demands of defence projects. Our collaborative approach and focus on elevating the strategic importance of defence infrastructure as a critical Defence Line of Development (DLoD) and recapitalising through innovative methods, ensures every project contributes to the UK's armed forces' mission.

At Arcadis, we recognize the critical role defence infrastructure plays in enabling the UK's armed forces to complete the mission while supporting force generation and projection. As the title sponsor of the Defence Infrastructure Conference 2025, we are proud to stand alongside our defence stakeholders and industry leaders to explore the way ahead, address challenges, and seize opportunities to deliver world-class infrastructure that supports both the fighting force and their families.

Together, we are building a resilient future for defence infrastructure—empowering armed forces, strengthening national security, and contributing to a prosperous UK.

Is our Defence infrastructure ready for what's coming?

Rapid. Resilient. Recapitalisation.
Let's talk strategy



AECOM

AECOM is a trusted partner to the defence sector with over 100 years of experience supporting global clients in their mission to safeguard nations for a better world. As a fully integrated firm, we combine interdisciplinary knowledge with industry-leading expertise to deliver infrastructure that underpins defence readiness and resilience.

We work with government departments, OEMs, and contractors across UK&I and European end-markets, delivering complex projects that enhance operational capability and long-term strategic advantage.

Our services span the entire project lifecycle - from strategic planning and design through to delivery, operations, and advisory. At every stage, we bring deep technical expertise and cross-domain insight to ensure infrastructure is agile, resilient, and aligned with evolving defence priorities.

Emma Fitzgerald | Defence UK&I
emma.fitzgerald@aecom.com



ESS is a specialist provider of foodservice and FM to the Armed Forces and Defence contractors across the UK. We support over 250 military sites, from Cornwall to the north of Scotland, with clients including all Front Line Commands, as well as the Defence Training Estate, a number of PFIs and the US Air Force.

We deliver a very wide range of services, including catering, retail, leisure, cleaning, waste management, reception, administration, stores management, grounds maintenance, laundry and tailoring, enabling our clients to focus on their key outputs.

Supporting Defence is in our DNA. As part of Compass Group, our history stretches back to WWII and the establishment of Factory Canteens by Jack Bateman. For over 80 years, we have proudly supported UK Defence, successfully providing forward-looking, innovative and agile services in collaboration with our clients.

We are passionate about having a positive impact on society, from enhancing the sustainability of our operations and engaging with our communities to providing great opportunities for our people.

Compass Group operates in around 30 countries with over 580,000 employees worldwide, so we draw on unparalleled knowledge, insight and resources to enhance the lived experience for our Defence customers.

For more information, please visit our website:
ess-compass.co.uk

Contact us at:
ess.enquiries@compass-group.co.uk



Galliford Try is one of the UK's leading construction groups, working to improve the built environment and delivering lasting change for the communities we work in.

We are passionate about our role in providing vital buildings and infrastructure across the country, committed to the idea that what we do makes a real difference to people's lives.

We create facilities for the public, regulated and private sectors in a number of key markets, including defence, education, health, transportation and water.

As a contractor with a national presence, we are able to successfully partner with defence clients across the country, delivering complex projects across the defence estate including training facilities, offices and accommodation to improve the environment in which serving personnel live, work and train.



Scan QR code to visit our website:
gallifordtry.co.uk/sectors/defence



Our people are the core of our business, driving success and shaping our future. We foster an open and inclusive culture. From trusted expertise to emerging talent, GRAHAM people deliver exceptional results for clients and communities. We aim to be the best, investing in our people to develop their skills and knowledge. Our growth is built on unmatched collective expertise.

Relationships define our success: We build strong, trustworthy relationships and follow through on our promises.

Our diverse services: We offer bespoke building excellence, innovative civil engineering, flexible interior fit-out, facilities management, and comprehensive investment projects, embracing diverse assets and challenges with unmatched expertise.

We strive to make a difference: Our projects have lasting impacts on the environment, communities, and people. We connect communities, build a better future, and transform places where we live, work, and relax.

GRAHAM in numbers:

- 2,200 Employees
- £1.1bn Turnover
- £1.9bn Orderbook
- 17 offices across the UK & Ireland

Gary Holmes | Regional Managing Director
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Chris MacLeod | Regional Director | Building North
chris.macleod@graham.co.uk

www.graham.co.uk



KBR is a Strategic Supplier to HMG and a mission partner to UK Defence, delivering integrated infrastructure, technology and programme solutions that enhance operational readiness, resilience and sustainability. From forward operating bases to home installation, our work spans the defence estate lifecycle and ensures it is efficient, secure and mission ready.

Through Aspire Defence, we have successfully transformed the Army's living and working environments, delivering over £8bn in capital works and long-term facilities management; a complex, large-scale programme, with enduring positive social impact.

KBR's Estates Intelligence aggregates diverse data sources to provide asset-centric predictions, condition benchmarking and efficiency insights across secure estates. We enable clients to make informed decisions about estate investment, utilisation, risk and resilience; empowering strategic estate planning and delivery.

As a member of the KAD Consortium (KBR, Assystem and Altrad Babcock), we provide management support to the Faslane Nuclear Infrastructure Continuous Availability Programme. KBS Maritime, our joint venture with BAE Systems, delivers critical engineering and infrastructure services to sustain the Royal Navy, ensuring infrastructure availability at scale and to operational requirement.

We apply advanced digital tools, AI and deep domain expertise across nuclear, training and secure environments, to enable agile, deployable and sustainable infrastructure, aligned to the UK's future strategy. Our proven complex programme management and assured delivery makes us a trusted partner.

KBR Defence connects people, technology and engineering for operational advantage.

www.kbr.com/en-gb



Kier delivers major build and refurbishment projects across the Ministry of Defence's (MoD's) estate. We are a long term supplier to the Defence Infrastructure Organisation's (DIO) and one of their delivery partner for the £5.1bn Defence Estate Optimisation (DEO) Portfolio, and Single Living Accommodation Alliance.

Our teams have vast experience operating in regulated and challenging environments across the defence estate including naval bases, air stations, army bases, defence laboratories and research sites.

Our major projects and civil engineering capability has ensured we have been able deliver some of the largest and most complex infrastructure projects across the UK. We are trusted to work on our clients most critical assets.

Our in-house building services delivery team, Kier Mechanical and Electrical (KME) has 50 years' experience in the design, construction and delivery of technically-led, complex projects across the UK. As an integral part of Kier Construction, KME, allows us to offer a true turnkey approach to mechanical, electrical and public health services, providing the innovation and technical leadership that ensures we offer industry-leading engineering solutions from initial architectural stages through to project handover.

As one of the original signatories of the Armed Forces Covenant and MoD Employer Recognition Scheme Gold level partner, we actively support the Build Force Alliance, which offers a recognised and accelerated route into our industry for service leavers.

Andy Bolas | Defence Sector Director
andy.bolas@kier.co.uk



Reds10 is an advance construction specialist pioneering offsite manufacturing to deliver sustainable, innovative, and high-quality spaces where people can live, learn and thrive. Founded in 2006, Reds10 leads in designing and building modern, sustainable buildings for the public sector, with a strong focus on defence, education, healthcare, justice and social housing.

By industrialising delivery through advanced technologies and techniques, Reds10 is transforming construction, boosting productivity, quality and sustainability while delivering exceptional value. With a 300,000 sq ft manufacturing facility and an in-house workforce, Reds10 controls the entire process from design to completion, ensuring consistency, speed and excellence.

In the defence sector, Reds10 is a trusted partner, delivering high-quality solutions for the military and defence infrastructure projects. Our commitment to transforming the lived experience ensures that every project enhances both functionality and well-being, supporting the resilience and operation effectiveness of defence operations.

As a purpose-led business, Reds10 is committed to creating spaces that positively impact people and communities. Through continuous investment in skills, innovation and sustainability, Reds10 is redefining how buildings are delivered - setting new benchmarks for quality, safety and performance across the industry.

Contact: samhook@reds10.com



SCAPE is one of the UK's leading public sector procurement specialists, dedicated to creating spaces and places that meet the needs of the whole of the public estate. Since 2006, we've accelerated over 12,000 projects across the UK through our compliant, competitively tendered frameworks.

SCAPE specialises exclusively in the procurement and management of frameworks for the built environment, which are compliant with all applicable procurement regulations relevant to public sector clients. We currently support more than 350 local and central government organisations and the wider public sector, and are actively performance managing over 1,800 live projects in sectors including defence, nuclear, security and critical national infrastructure.

Working together with you, we'll assemble the right team of partners with the skills and technical expertise

needed to support the delivery of your built environment projects and programmes. We can support you with:

- Policy and strategic advice
- Professional and advisory services
- Procurement governance
- Estate management and asset optimisation
- Business case development
- Buildings and infrastructure, including complex infrastructure and specialist facilities
- Decarbonising and optimising the performance of buildings
- Reduction of whole life carbon emissions.

Andrew Bannister | National Key Accounts Manager
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scape.co.uk



Valuation Office Agency

District Valuer Services (DVS) is the specialist property arm of the Valuation Office Agency (VOA). We provide independent, impartial, valuation and professional property advice across the entire public sector, and where public money or public functions are involved.

As part of the public sector ourselves, we fully understand the challenges and demands of today's property issues. We are committed to delivering a high level of service to our clients and work closely with them to provide tailored solutions to meet their needs.

With extensive experience across central, regional, local, and devolved government, health, environment and transport and infrastructure sectors we provide a comprehensive range of services.

DVS Property Specialists for the Public Sector

We are acutely aware of providing our public sector clients with the best advice to reduce costs and maintain an estate that is fit for purpose and offers community benefits. As part of Government, DVS is ideally placed to work across public sector bodies and harness a collaborative approach to property.

You can reduce procurement costs and time by procuring VOA through a compliant Direct Award under the Crown Commercial Service (CCS) Estate Management Services Framework RM6168 and the Welsh Government Technical and Professional Services Framework (SEWTAPS).

To find out how VOA can help you with your requirements, visit our stand or contact:

E: clientdevelopment@voa.gov.uk

W: www.voa.gov.uk/dvs



public sector connect

working in partnership with the public sector

Today's conference was brought to you by Public Sector Connect. Through our events, Public Sector Connect are dedicated to addressing the many diverse challenges faced by the UK public sector and in particular, the senior level individuals and teams charged with implementing the challenges.

Our strong relationships developed over many years with a wide range of organisations and key individuals within central government, local government, NHS and the wider public sector give us a unique insight into the many complex issues at the heart of modern-day government.

Our aim is to ensure that we provide the right environment for the greatest communication, learning and sharing of best practice to take place. Our events provide thought provoking plenary speakers, debates and informal, interactive case-study based seminars.

If your public sector organisation has a requirement for an event, or you have a case study you are keen to share at one of our conferences, please get in touch to see if we can help you.

enquiries@publicsectorconnect.org



Powering the future of a high-performing Defence estate

Proud partner to the DIO and UK Armed Forces
at home and overseas for more than 30 years

In collaboration with our partners, Mitie is working to modernise the Defence estate, bringing sustainable solutions, innovative technology and data-driven efficiencies.

Together we're making military bases great places to live and work, providing service personnel dynamic workplaces and comfortable homes, where they and their families can thrive.

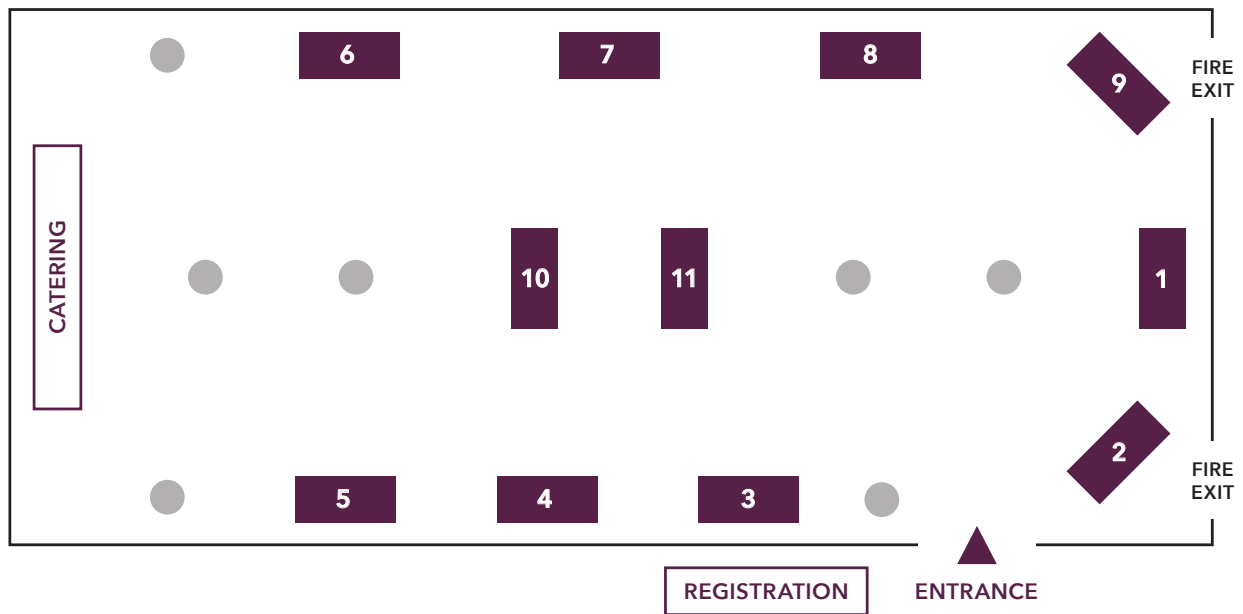
Discover more at mitie.com/defence



Notes

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Exhibition floorplan 1st floor



1	AECOM
2	DEO MSHQ
3	KBR
4	Kier
5	ESS
6	Valuation Office Agency
7	SCAPE
8	Galliford Try
10	REDS10
11	Title Sponsor:  ARCADIS

Is our Defence infrastructure ready for what's coming?

Rapid. Resilient. Recapitalisation.
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